

Queen's Private Capital Group (QPCG) Overview

Andrew Horner Managing Director, External Karl Buhler Managing Director, Internal

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- 1 Introduction to QPCG
- 2 Current Partners & Our Work
- 3 | Team Overview
- 4 Why QPCG

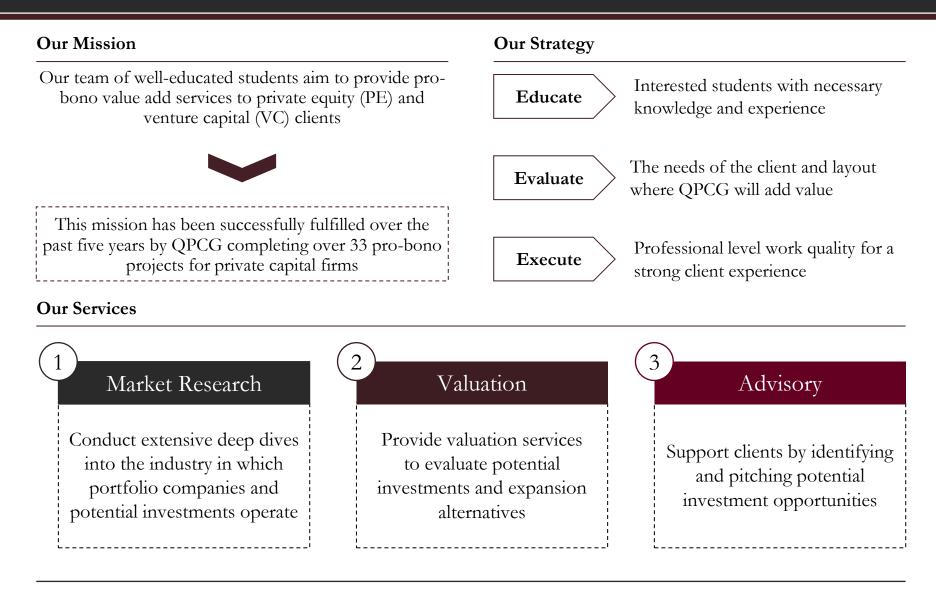


Introduction to Queen's Private Capital Group

Queen's Private Capital Group Overview

Canada's premier student-run financial advisory organization







Current Partners & Our Work



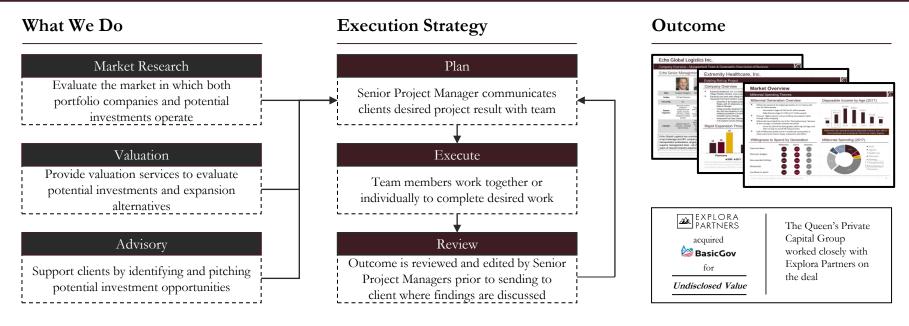
Current Projects (2021 – 2022)

ALTAS	CPP nvestments	OMERS Ventures		Rounc <mark>13</mark>
Altas Partners	CPP Investments	OMERS Ventures	Peloton	Round 13 Capital
Altas Partners is one of Canada's leading PE Firms, managing~CA\$10B in assets. The firm employs a long-term investment horizon and targets investments between CA\$400M – CA\$1B across Services, Specialized Industrials, Healthcare and Niche Sector Leaders	CPP Investments is Canada's largest pension fund with investments across public and private equities, credit, real estate, and infrastructure among other areas. QPCG works with their private equity division which manages over CA\$100B in assets, completing projects for teams in Toronto and SF	OMERS is one of the largest pension funds in Canada with investments across capital markets, private equity, ventures, growth equity, infrastructure and real estate. QPCG works with their ventures division which manages CA\$1.5B in assets	Peloton Capital Management is a PE firm with long-term investment orientation. PCM is currently funded with support from Stephen Smith and numerous leading Canadian financial institutions, family offices and high net worth individuals	Round 13 Capital is a leading Canadian venture capital and growth capital firm founded by a former dragon on CBC's Dragon's Den. Round13 currently manages ~CA\$325M in assets
ect Past Projects (2	015 – 2021)			
CLAIRVEST	dream 🗅	inovia	KLASS	PCP
CLAIRVEDT	aream_	CAPITAL	NLA33	ICI
Clairvest	Dream	iNovia Capital	Klass Capital	Persistence Capital Partners
Clairvest Group is one of the largest private equity firms in Canada with CA\$2.5B in assets under management. Founded in 1987,	Dream is one of Canada's leading real estate companies, with over CA\$13 billion in assets across North America and Europe.	iNovia Capital is a venture capital firm manages over US\$1.5B across early and growth- stage funds. iNovia has stakes in numerous	Klass Capital acquires and provides growth capital to mission-critical enterprise software businesses. Klass targets CA\$10M to CA\$100M	Founded in 2008, Persistence Capital Partners is Canada's only private equity fund exclusively focused on high-growth

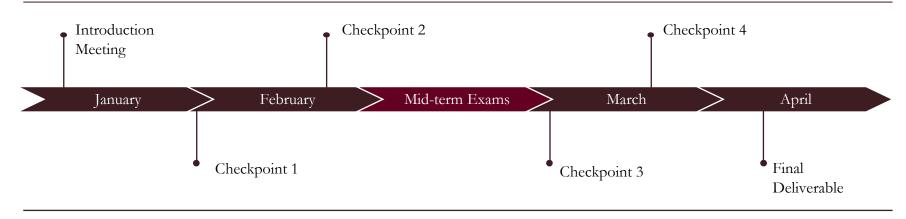
Our Work

Intensive training program allows for high-quality execution





Typical Project Timeline



Our Work Case Study: Peloton Capital Management



Mandate

- Peloton Capital Management ("Peloton" or "PCM") expressed interest in the fertility industry
- Queen's Private Capital Group ("QPCG") offered a team of six students to execute a deep dive on the industry ultimately resulting in a thesis outlining the overall attractiveness of the industry

Working Group List

Position	Experience
Two Senior Project Managers ("SPM")	4 th year students with professional experience in investment banking or consulting
Two Project Managers ("PM")	3 rd year students with internship experience in private equity, banking, accounting, venture capital, tech, etc.
Two Analysts	2 nd year students who have completed QPCG's summer education program

Execution Strategy

- QPCG iterated their findings several times with the associates on Peloton's team deciding on the following areas to focus on:
- 1. Industry Overview
 - A preliminary look at fertility needs and methods of treatment
- 2. Market Segmentation
 - Identifying sub-sectors within the market
- 3. Market Sizing
 - Procedure and clinic metrics over time as well as revenue breakdown
- 4. Regulatory Environment
 - Insurance coverage analysis across Canada and the U.S.
- 5. Market Trends
 - Analyzing industry merits and risks to determine attractiveness
- 6. Geographic Competitor Analysis
 - Breakdown of clinic locations and major players across the U.S.
- 7. Target List
 - List of potential acquisition targets with statistics on each target
- 8. Public Comparables Analysis
 - Multiples analysis to understand public market appetite
- 9. Precedent Transaction Analysis
 - Summary of platform investments and tuck-in acquisitions in North America and globally

Outcome

QPCG Presentation of Findings to PCM

QPCG presented their findings on the fertility industry to members of the Peloton team on December 5th, 2019 outlining their theses and determining its overall attractiveness



Leveraging QPCG's preliminary research on the industry, Peloton dedicated internal resources to continue evaluating the space and potential investment opportunities



The Fertility Partners Investment

On August 4th, 2020 Peloton Capital Management announced that it had made a significant investment in The Fertility Partners ("TFP"), Canada's largest network of fertility clinics



Team Overview

Incoming Leadership Team

A breadth of experience in various professional fields



Overview



Andrew Horner Managing Director | External

Bridgewater Associates Investment Engineering, Westport





Karl Buhler Managing Director | Internal

Boston Consulting Group Management Consulting, Calgary

BCG



Martina Zou Managing Director | Education

Moelis & Company Investment Banking, San Francisco

MOELIS



Consulting

Private Equity

40ELI

mastercard

Consulting

BDT CAPITAL

Merchant Banking

Investment Banking

BMO 🔛

Investment Banking

Private Equity

Investment Banking

Class of 2019 GENERAL Evercore APOLLO **# slack** ALTAS WESTON *...* arteria Brookfield CIBC O accenture ATLANTIC Growth Equity Private Equity Corporate Strategy Investment Banking Growth Equity Investment Banking Private Equity Corporate Strategy Private Equity Investment Banking Consulting Class of 2020 Goldma Sachs **WBS** GLOBAL INFRASTRUCTURE PARTNERS ∕∕⊾ CREDIT SUISSE LAZARD ONEX BARCLAYS ARDEA Blackston OUESTRADE Investment Banking Investment Banking Investment Banking Investment Banking Private Equity Investment Banking Investment Banking Private Equity Corporate Strategy Investment Banking Investment Banking Class of 2021 Π \square Bank of America Bank of America CIBC O Evercore pwc Merrill Lynch Merrill Lynch Investment Banking Investment Banking Investment Banking Investment Banking Investment Banking Strategic Finance Consulting Investment Banking Investment Banking Investment Banking Investment Banking Class of 2022 đ EX Bank of America 🖤 Evercore LAZARD Columbia BDT CAPITAL CPP Investments EVERCORE CBGF Morgan Stanley Merrill Lynch Law School Investment Banking Consulting Investment Banking Law School Private Equity Investment Banking Growth Equity Investment Banking Investment Banking Investment Banking Merchant Banking Investment Banking Class of 2023* ECG BDT CAPITAL CPP nvestments WHITEHORSE CPP Investments EVERCORE CIBCO CPP nvestments Evercore BARCLAYS BRIDGEWATER Investment Banking Private Equity Private Equity Investment Banking Investment Engineering Consulting Investment Banking Investment Banking Private Equity Merchant Banking Private Equity Class of 2024* McKinsey \mathbf{D} **CIBC** BC PARTNERS ECG NOVACAP 💥 Rothschild BARCLAYS & Company

Investment Banking

Consulting

The job experience acquired during our members summer placements translates to professional level work quality on QPCG projects

Investment Banking

Consulting

Private Equity

Investment Banking

Where Our Alumni Work

Investment Banking

Investment Banking

Private Credit

Investment Banking

Investment Banking

11



Why Queen's Private Capital Group



The QPCG Advantage



Our advisory team is comprised of top students who have demonstrated a passion for our work and tangible experience with valuation, analysis, and relationship management. Through our rigorous education programs, each project team is well-equipped to cater to the need of your firm



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